

## Timelines tender process: key moments for shareholders

February 2021

Expected date and time (All times are CET)	Event
12 February 2021, 07:00 hours	Press release announcing the availability of the offer memorandum and the position statement and the commencement of the offer.  Publication EGM convocation.
15 February 2021, 09:00 hours	Start period during which shareholders can tender their shares under the offer.
30 March 2021	EGM, at which meeting the offer, among other matters, will be discussed and the resolutions relating to the offer will be voted on.
12 April 2021, 17:40 hours	Initial Closing Date: deadline for shareholders wishing to tender shares, unless the offer is extended by Sanofi.
No later than three business days after the Closing Date	Unconditional Date: the date on which Sanofi will publicly announce whether the offer is declared unconditional ( <i>gestand wordt gedaan</i> ).
No later than five business days after the Unconditional Date	Settlement Date: the date on which, in accordance with the terms and conditions of the offer, Sanofi will pay the offer price for each tendered share.
No later than three business days after the Unconditional Date	Post-closing acceptance period: if the offer is declared unconditional, Sanofi will announce a post-closing acceptance period for a period of two weeks, if applicable.
No later than three business days after the expiration of the post-closing acceptance period	Sanofi will publicly announce the results of the post-closing acceptance period, if applicable.
No later than five business days after the expiration of the post-closing acceptance period	Settlement of the shares tendered during the post-closing acceptance period: in accordance with the terms and conditions of the offer, Sanofi will pay the offer price for each tendered share.